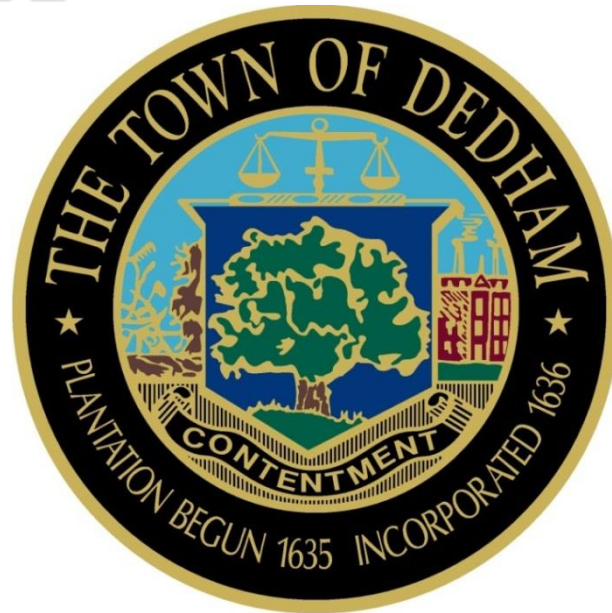


Town of Dedham
FY2022 Proposed Budget
March 4, 2021



Leon I. Goodwin III
Town Manager

Presentation Overview

- Revenue Estimates
- Operating Expenditures Summary
- FY22 Budget Drivers
- Capital Expenditures
- Tax Levy/Rate Impact

Revenue Estimates

General Fund Summary	FY2019 Rev Budget	FY2020 Rev Budget	FY2021 Rev Budget	FY2022 Budget	% Change
Sources					
State Aid	8,887,496	9,921,751	9,840,694	10,081,457	2.4%
Local Receipts for Operations	7,268,000	7,710,000	6,990,000	7,010,000	0.3%
Free Cash (for All Uses)	7,848,893	3,249,062	2,867,811	1,000,000	-65.1%
Major Cap Stabil for Debt Service	3,864,633	4,142,377	4,036,922	5,377,113	33.2%
Enterprise Funds Indirects	854,223	812,037	796,350	785,000	-1.4%
General Stabilization	-	1,200,000	500,000	1,500,000	200.0%
Tax Levy	86,602,476	89,836,926	93,353,589	97,258,672	4.2%
Total Sources	115,325,721	116,872,153	118,385,366	123,012,242	3.9%

Expenditure Estimates

General Fund Summary	FY2019 Rev Budget	FY2020 Rev Budget	FY2021 Rev Budget	FY2022 Budget	Percent Change
Uses					
General Government	6,028,384	6,152,947	6,568,189	7,667,699	16.7%
Public Safety	13,806,575	14,505,517	14,928,231	14,996,045	0.5%
Public Works	7,107,447	7,653,323	8,044,532	8,135,127	1.1%
Town Facilities	1,361,772	1,761,710	2,044,432	2,140,345	4.7%
Human Services	1,236,511	1,312,277	1,304,983	1,356,542	4.0%
Culture & Recreation	2,450,455	2,603,937	2,600,812	2,737,080	5.2%
Town	31,991,144	33,989,710	35,491,179	37,032,838	4.3%
Dedham District Education	42,881,557	45,372,897	46,645,729	48,549,509	4.1%
Regional District Education	1,660,678	1,933,722	2,026,644	2,034,840	0.4%
Schools	44,542,235	47,306,619	48,672,373	50,584,349	3.9%
Employee Benefits	18,840,922	17,380,705	17,171,698	17,418,125	1.4%
Debt Service	11,534,899	11,212,069	10,929,444	12,250,000	12.1%
Shared Expenses	30,375,821	28,592,774	28,101,142	29,668,125	5.6%

Expenditure Estimates (cont.)

General Fund Summary	FY2019 Rev Budget	FY2020 Rev Budget	FY2021 Rev Budget	FY2022 Budget	Percent Change
Operating Capital	-	-	-	-	
Operating Expenditures	106,909,200	109,889,103	112,264,694	117,285,312	4.5%
Major (Cash) Capital	2,650,319	1,010,682	523,210	-	-100.0%
Transfer to Robin Reyes	700,000	500,000	500,000	1,250,000	150.0%
Transfer to General Stabilization	-	-	-	-	
Snow & Ice Deficit	600,000	125,000	-	-	
Other Articles	823,000	963,000	777,242	-	-100.0%
Other Expenditures	4,773,319	2,598,682	1,800,452	1,250,000	-30.6%
Other Charges to be Raised	3,432,455	4,359,271	4,319,991	4,476,930	3.6%
Total Uses	115,114,974	116,847,056	118,385,137	123,012,242	3.9%

Summary of Budget Drivers

Department	Annual Change (\$)	Annual Change (%)
General Government	\$1,099,509	16.74%
Public Works	\$90,595	1.13%
Finance Department	\$316,667	17.74%
DPS Education	\$1,903,780	4.01%
Culture & Recreation	\$136,268	5.2%
Facilities	\$95,913	4.7%
Employee Benefits (Health Insurance, Pension)	\$246,427	1.44%
Debt Service	\$1,320,556	12.10%

Largest Budget Drivers Explained

- ▶ **General Government:**
 - Reserves for contract negotiations and filled vacant positions
- ▶ **Town and School Facilities: \$205,479**
 - Includes CDC recommended custodian
 - Increase utilities cost
- ▶ **Health Insurance: \$409,045**
 - Increase of 3.4%

Town Side Personnel Changes

Position	Number FTE	Annual Salary
Systems Engineer	1 FTE	91K
Custodian	1 FTE	28K

Capital Improvements Program

- Prudent spending policy
- Anticipate bonding only for capital projects
- Exact configuration of capital expenditures in progress with CEC

Sewer Enterprise Fund

- Operating expense for MWRA assessments increased \$232,454
- Reserves to bolster expenses needed
 - Last rate adjustment 2008.

Historical Change in Residential Levy

Fiscal Year:

FY14
FY15
FY16
FY17
FY18
FY19
FY20
FY21
FY22

Levy Increase:

2.88%
0.50%
1.55%
0.73%
2.96%
2.44%
5.03%
2.08%
6.98%

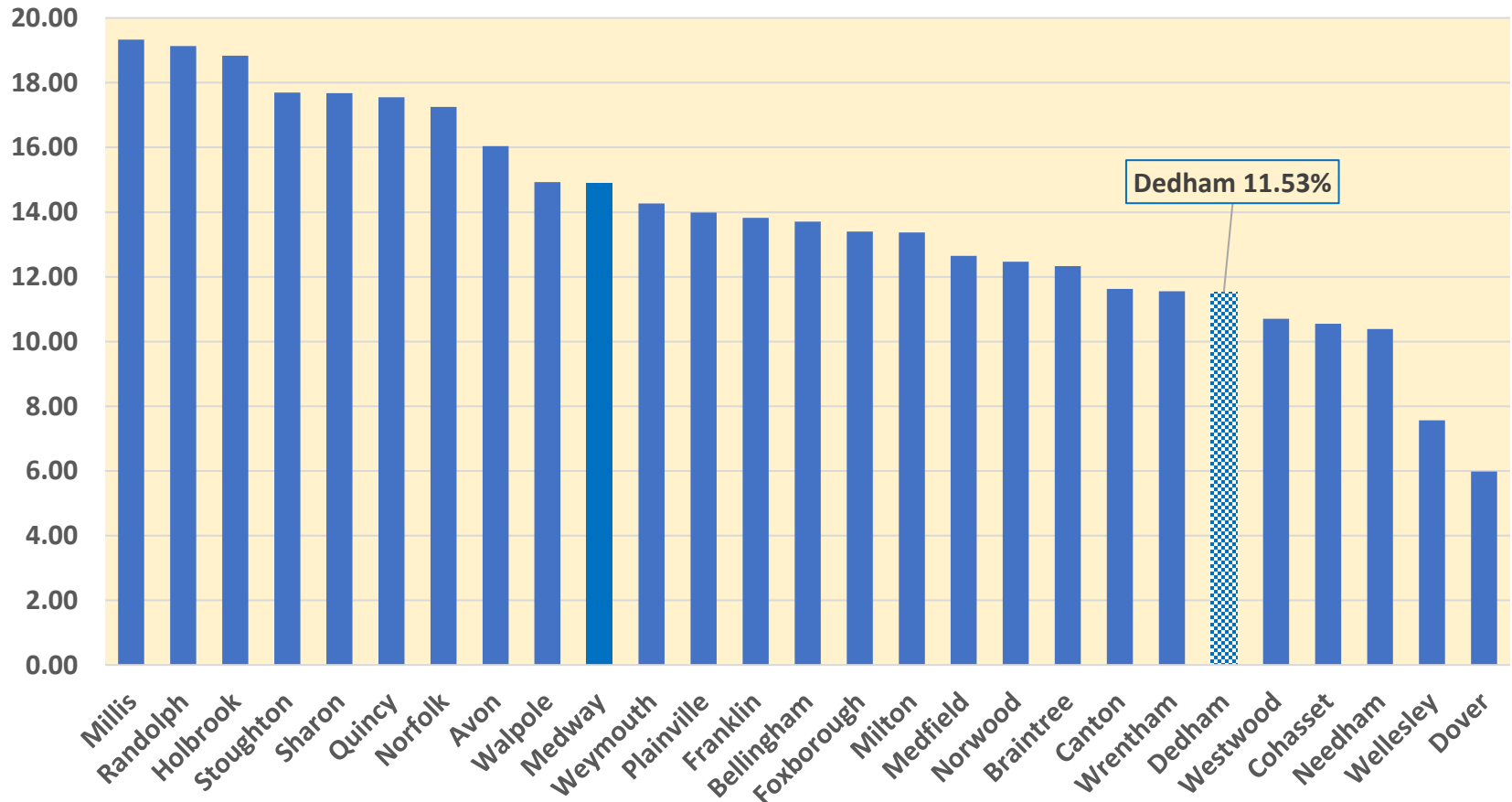
Ave 2.27%

Ave 2.79%

Tax Levy by Class

Year	Increase in Tax Levy vs Prev Yr	Share Pd by Residential	Share paid by CIP	Excess Levy Capacity
2014	2,237,413	2,191,319	46,094	479,008
2015	397,405	1,172,700	(775,295)	2,804,578
2016	1,242,721	1,168,545	74,177	4,200,366
2017	596,577	743,478	(146,902)	6,854,270
2018	2,426,828	2,404,559	22,269	7,695,289
2019	2,065,265	1,595,512	469,752	9,118,142
2020	3,234,450	2,954,710	279,740	9,220,096
2021	3,516,663	1,283,585	2,233,078	9,265,736
2022	3,905,083	2,708,057	1,197,025	8,985,834

Average Tax Bill as a % of Income per Capita 2021



Use of Free Cash in prior fiscal years:

FY18: 5.64M Total: Pension 2.0M; Snow .5M; Capital 2.6M; Operating .5M

FY19: 7.8M Total: Operating (Pension) 3.7M; Snow .6M; Capital 2.6M; Other .8M

FY20: 3.2M Total: Capital 1.0M; Operating 1.3M; Other .9M

FY21: 2.9M Total: Capital 1.0M; Operating 1.6M; Other .3M

FY22: 1.0M Total use for stabilization only

Thank You

- I look forward to working with the Board of Selectmen, Finance Committee, and Town Meeting Members throughout the rest of the process.

Leon I. Goodwin III
Town Manager